

CURRICULUM VITAE

Proposed role in the project: National Consultant

1. **Family name: CHAPAGAIN**
2. **First names: YADAB KUMAR**
3. **Date of birth: 24 Aug 1955**
4. **Nationality: Nepali**
5. **Civil status: Married**
6. **Education:**

Institution (Date from - Date to)	Degree(s) or Diploma(s) obtained:
Asian Institute of Management, the Philippines 1993 – 1994	Master in Development Management (MDM)
Institute of Management; Tribhuvan University (TU) Nepal; 1982-1984	Master of Business Administration (MBA)
Institute of Agriculture and Animal Sciences, TU, Nepal 1978-1980	Diploma in Agriculture

7. **Language skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
Nepali	1	1	1
Hindi	1	1	2
English	1	2	2

8. **Membership of professional bodies:**

- Life Member: Management Association of Nepal (MAN)
- Member: Agricultural Association of Nepal (AAN)

9. **Other skills:** Computer operation in word and data processing

10. **Present position: Freelance Consulting**

11. **Years within the firm:**

12. **Key qualifications:**

- Performance review and evaluation of programmes and projects
- Monitoring strategy and system design
- Training (including curriculum development, manual preparation, evaluation)
- Design of agribusiness and livelihoods promotion programs
- Local government finance, including expenditure and revenue assignments, taxation, revenue sharing, revenue enhancement, benchmarking and grant design.
- Design of local development programmes
- Performance based grant system
- Performance measurement of public institutions

13. **Specific experience in the region:**

Country	Date from - Date to
Nepal	1986 till date
Bangladesh	Short assignments during 2002-2013
India	Short assignment 2009
South Africa	Short assignment 1999

14. Professional experience

Date from - to	Location	Company& reference person (name & contact details)	Position	Description
March-Sept 2022	Kathmandu and districts	Particip GmbH (“Particip”); Merzhauser Str. 183, 79100 Freiburg, Germany	National Senior Expert	<p>Evaluation of Nepal WFP Country Strategic Plan 2019-2023: The evaluation intends to serve the dual objectives of accountability and learning. As such, this evaluation will: 1) provide evaluation evidence and learning on WFP performance for country-level strategic decisions, specifically for developing the future engagement of WFP in Nepal; and 2) provide accountability for results to WFP stakeholders. A four member team was engaged in this assignment.</p> <p>Specific roles played include: document analysis, stakeholders’ consultation, field visits and provide input to the report as national expert team member.</p>
February-Aug, 2022	Kathmandu	Arghya Sinha Roy; (asinharoy@adb.org)	Expert Resource Person	<p>The ADB’s regional knowledge and support technical assistance (TA) project that aims to improve the capacities of governments to design and implement resilience-building investments targeted at the urban poor through interventions in the areas of planning, public service delivery, and financing to build resilience of the urban poor. The ADB engaged a resource person to support undertaking of an initial study in Nepal to understand various decentralization models in Asia and Pacific.</p> <p>Carried out document review, interviews and data analysis to understand the institutions, actors, policies, strategies and programmes, at the national level in Nepal and the revenue and investment pattern of municipalities in the area of climate change adaptation and resilience building. Prepared report of the same.</p>
19 Feb 2021 – June 2021	Kathmandu	Mokoro, UK Stephen Turner (Team Leader) sdturner@mokoro.co.uk	Senior National Consultant	<p>Joint Evaluation of Collaboration among the UN Rome-Based Agencies: The UN RBAs (WFP, FAO, IFAD) contracted Mokoro to undertake the effectiveness of their collaboration and partnerships in their operations. Mokoro contracted Yadab to work as “Senior National Consultant” and provide services to the Mokoro Team. The services included review of documents, organize meetings and interviews, information collection and analysis, and providing information for report preparation.</p>
March-June 2021	Kathmandu	LDTA/CIAA Krishna Chandra Dhakal, Deputy Director LDTA; ldta.kcdhakal@gmail.com)	Local Governance Expert	<p>Study on functioning of local level governments in Nepal: Local development Training Academy (LDTA), Nepal undertook as study for the Commission for Investigation of Abuse of Authority (CIAA) to assess the situation as to the working of the local governments in Nepal focusing on mainly the status of the local laws, projects and programme planning and implementation, public finance management, and governance and service delivery. Provided expert service in the development of study instruments, analyzing the results and preparing the final report.</p>
Feb 2020- Aug 2021	Kathmandu	CMS/The Asia Foundation Shova Basnet, MC Member Shobha_basnet@yahoo.com)	Strategic Planning Consultant	<p>Strategic plan formulation of the Mediation Council Nepal: The Mediation Council Nepal (a constitutional body to facilitate and regulate mediation functions in Nepal) and the Community Mediators’ Society (CMS) Nepal (an association of professional community mediators) the agreed to formulate the first ever strategic plan of the Council. A strategic planning committee was formed to lead this process. As the expert provided technical input and facilitation support to the strategic planning committee to formulate the strategic plan and develop the plan document.</p>

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2020	Kathmandu	ITAD UK Bronwen Magrath, TL (bronwen.magrath@gmail.com)	National Consultant	Implementation of Global Partnership for Education (GPE) Evaluations (2017-2020) – Nepal Prospective Evaluation (PE): ITAD, as one of the consortium partner organization to provide consulting service to GPE (Global Partnership for Education), included Yadab to carry out country level prospective evaluation of GPE's strategy. Worked as National Consultant with the ITAD Team for the GPE Evaluations supporting the preparation, fieldwork mission, and reporting with regard to the GPE PE for Nepal.
2019-2020	Kathmandu and two far west districts	NNFRC/World Bank Prithwi Raj Ligal, TL (prligal@gmail.com)	Local Government Expert (Education costing)	Fiscal Gap Analysis of Local and Provincial Level Governments in Nepal: The World Bank assigned a team of experts to help National Natural Resource Fiscal Commission (NNFRC) Nepal to estimate expenditure needs and identify fiscal gap of all 760 local level governments of Nepal. A team of 10 experts worked on it for about a year. Worked as a team member to support the team leader to undertake the overall study, especially responsible for estimating expenditure of the local level governments in the education sector.
2019-2020	Kathmandu, Surkhet and 6 other districts remotely	Mokoro, UK (Joseph Holden, Team Leader; joseph@foresight.associates)	National Consultant	Country-level assessments of Results-Based Financing (RBF) in education in Nepal: Mokoro Ltd is assigned by the World Bank to undertake country-level assessments of Results-Based Financing (RBF) in education. The aim of the study is to understand in what ways results-based financing has been used in the education sector to improve results. The study will contribute to the global evidence base and is expected to provide lessons on the use of results-based financing in the education sector. Working as the Mokoro team member to carry out the assessment.
July-Aug 2019	Kathmandu	Coherence Programme; Alexandra Walcher (a.walcher@idea.int)	Resource materials development consultant	Developing resource materials for local government systems and processes: Ministry of Federal Affairs and General Administration and International Institute for Democracy and Electoral Assistance (IDEA) implemented Coherence Programme aiming to build common understanding of deliberative local governance concepts and practices. One key component of the programme is to develop resource materials for use by local governments and for training to LG officials. The consultant was assigned to prepare resource materials for social accountability process, and monitoring and reporting process for the Municipal governments at local level.
May-June 2019	Kathmandu	Nagarik Aawaz (national NGO) Susan Risal (susan@nagarikaawaz.org.np)	Strategic Planning Consultant	Strategic plan preparation of Nagarik Aawaz (NA): NA, an NGO for peace and philanthropy in Nepal decided to develop a strategic plan after expiry of its previous strategic plan. For this, NA engaged the consultant. The project involved reviewing the organization, the sector, the achievements and devising strategies, plans and activities for the coming five years. The participatory exercise involved review of documents, meeting with key actors (personal and e-mail) and a two day workshop.
Dec 2018	Kathmandu and 9 districts	Governance Facility (GF) Nepal Senior M&E Officer, Prakash Jha (prakash@gfnepal.org)	Evaluation Expert, Overall Coordinator	Endline evaluation of three GF projects: GF, a multi donor basket fund, had planned to conduct external evaluation of its three governance projects with governance focus to improving community - public service providers' relations and services to the marginalized people across Nepal. The evaluation involved 20 consultants carrying out the survey, focus group discussions and key informants' interviews in nine districts. Provided the consulting service as evaluation expert and coordinator of the evaluation including document review, instruments design, orientation of evaluators, data analysis and report writing.

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Nov 2018-Jan 2019	Kathmandu and 6 eastern and western districts	Informal Sector Services Centre (INSEC), Kathmandu Executive Director: Bijayaraj Gautam (bijaya@insec.org.np)	Lead Evaluator	Consultant to conduct evaluation of BROT-INSEC partnership Project: Bread for the world (BftW), Germany and the Informal Sector Service Centre (Insec) implemented a program "Fostering the rights of the people especially victims of HRVs and abuses in Nepal" for three years since 2016 in Nepal. The program focused on the human rights aspects in general in Nepal and 'making responsables responsive' towards service delivery in particularly three sectors - education, health and agriculture. The implementing partners awarded a team of two evaluators to carry out the evaluation of the same with a purpose to evaluate the performance of the program period and to design the program for the future.
July 2018	Kathmandu	Ministry of Information and Communication Technology (MOICT) Nepal Information Officer, MOICT info@mocit.gov.np	Team Member- Institution And Organization Development Expert	Study to Reform Radio Nepal and Nepal Television: MOICT Nepal formed a Team of Experts to conduct a thorough study of the two national broadcasting institutions with a view to bring them together under an umbrella with Public Broadcasting Service mandate. Worked as a team member and carried out all activities related to the study including documents review, stakeholders' consultation, analysis of information, design of future public service broadcast organization and report writing.
April-May 2018	Kathmandu	PACT Nepal (Sajhedrari Bikaas - Partnership for Local Development)/USAID Program Director: Mahesh Nepal (mnepal@pactworld.org)	Local Governance Expert	Review and revision of LG orientation package and resource book: PACT Nepal decided to review and revise the draft package and resource book for orientation to Local Government Representatives in federal context under the new constitution of Nepal, 2015 before submission to the Ministry of Federal Affairs and General Administration. PACT engaged three local governance experts (training, resource book and GESI) for this purpose. Reviewed the draft and provisions of the constitution of Nepal, and related rules, directives and guidelines. Reviewed the theory and practice of local governance in federal context. Identified key points to be included in the resource book. Worked with other experts to align the key points and provisions with the orientation package in appropriate sequence.
March to April 2018	Kathmandu	Mokoro, UK Manager: Rebecca Aikman (raikman@mokoro.co.uk)	National Consultant	Design and Implementation of Global Partnership for Education (GPE) Evaluations (2017-2020) – Nepal Prospective Evaluation (PE): Mokoro was responsible to conduct design and implementation of country level prospective evaluation of GPE's (Global Partnership for Education) M&E strategy. The National Consultant supported the Mokoro Team Leader with the preparation, fieldwork mission, and reporting with regard to the GPE PE for Nepal.
Nov 2017 - Jan 2018	Kathmandu and 14 Far and Mid West Districts of Nepal	MTE Mercy Corps Nepal (PAHAL programme) Dr Amrit Kumar Rai, Team Leader, HURDEC (cell 9803979251);	Deputy Team Leader	Mid-Term Evaluation of PAHAL (Promoting Agriculture, Health and Alternative Livelihood (PAHAL) Program: MC Nepal together with 4 international and 18 national partners has been implementing a resilience focused multi-purpose comprehensive PAHAL program, funded by US FFP (food for peace), with core interventions for promotion of commercial agriculture, nutrition, water and sanitation, alternative livelihoods, and financial services in 14 Far-West and Mid-West districts of Nepal. PAHAL management awarded the MTE to HURDEC through a competitive selection process. Seven HURDEC professionals were engaged in the exercise looking after seven different components of the program. Supported team leader in the overall organization and management of the evaluation. Conduct independent evaluation of the component which included review of documents, consultation with stakeholders, developing instruments, field studies, and report writing. Contributed for the preparation of the MTE consolidated report.
June 2016 to Dec 2017	Kathmandu	Community Radio Support Centre/Nepal Forum of Environmental Journalists (CRSC/NEFEJ) and IMS (Denmark) Raghu Mainali, Coordinator (raghu.mainali@gmail.com)	M&E Expert	Mitini Monitoring: CRSC/NEFEJ is producing a radio drama, Mitini, and broadcasting through 55 radio stations across the country under the Save the Date project funded by International Media Support (IMS) Denmark. The other partners of the project are Restless Development, Children in Risk CWIN, and Dance for Life. The project has focused its attention against child marriage. CRSC engaged an M&E specialist (part time) to carry out the monitoring and evaluation of its activities under the project. Developed M&E matrix, participate in Monitoring committee meetings; prepared case stories; conduct field visits, and prepare monitoring report

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Oct 2016 - Jan 2017	Kathmandu and districts	Mokoro Ltd, for the World Food Programme . Evaluation Manager: Rebecca Aikman (raikman@mokoro.co.uk)	Evaluation Team Member	Mid-term evaluation of WFP's USDA MGD supported School Feeding Programme in Nepal implemented by WFP Nepal for World Food Programme (WFP), Regional Bureau for Asia and the Pacific, Bangkok (RBB). WFP RB planned to carry out the mid-term evaluation (MTE) of the school feeding (SF) programme implemented by the World Food Programme (WFP) in Nepal with the support of the McGovern-Dole (MGD) Food for Education Programme of the United States Department of Agriculture (USDA). This evaluation covered the period from January 2015 to September 2016 and reviewed the programme performance amidst existence of budget support model of school feeding program implemented by the GON. Mokoro, a UK based consulting company, was awarded the assignment through an international bidding process. Contributed for stakeholder analysis, planning of the field mission and inception report. Worked as a resource person during field mission, and contributed to the evaluation report particularly on aspects related to rural development and capacity development.
August-Oct 2016	Kathmandu and districts	Community Radio Support Centre/Nepal Forum of Environmental Journalists (CRSC/NEFEJ) and IMS (Denmark) Raghu Mainali, Coordinator (raghu.mainali@gmail.com)	Lead Researcher	Professionalism of Nepali Community Radios: CRSC/NEFEJ planned to conduct a survey of community radio stations and journalists across the country and prepare a status report on the professionalism of Nepali community radios. The works involved conduct survey of over 100 journalists in five regional centres, conduct focus group discussions with stakeholders, interview key persons in the regional centers, and prepare a report. Another main component of the study was to conduct performance assessment of five community radio stations using CRPAS (community radio performance assessment) tool, and prepare a report. Finally the two reports were consolidated together to come up with a separate report on the status of professionalism in Nepali community radios. Two separate teams were deployed for the survey and CRPAS assessment. A lead researcher consolidated the reports together. Supported the design of instruments for the survey and assessment, familiarize and orientation of the researchers to carry out the survey and assessments, field backstop and support to the researchers, prepared the CRPAS report, and consolidated the two reports together.
Dec 2015 to April 2016	Kathmandu and selected districts	Nepal Police/UNOPS (MIPP) Kumar Koirala, Technical Advisor (kumarkoirala@hotmail.com)	OD and strategic planning expert	Training Needs Assessment and Training and Development Strategy of Nepal Police: As a part of strengthening police capacity and effectiveness the MIPP (Modernization and Improvement of Policing Project) assigned HURDEC the task to Carry out Training Needs Assessment and Training and Development Strategy of Nepal Police. The aim had been to strengthen Nepal Police with HRD inputs to be implemented under its own budget framework . A team of professionals (team leader, OD expert, training expert, police experts) were engaged to carry out the works. Conducted interaction and interviews with relevant stakeholders and informants, developed instruments, analyzed data on the need for training, and provide input for the development of training and development strategy considering OD perspective.
July 2015 to Jan 2016	Kathmandu and 14 earthquake affected districts	Community Radio Support Centre/Nepal Forum of Environmental Journalists (CRSC/NEFEJ) and IMS (Denmark) Raghu Mainali, Coordinator CRSC (raghu.mainali@gmail.com)	M&E expert	Monitoring of project "Supporting Radio Rehabilitation and professionalization": A need for the project intervention had arisen to respond to rehabilitate local radios in Nepal that faced crisis for existence due to loss of equipment and properties because of the devastating earthquake that took more than 8,000 lives. The Communication Corner Pvt. Ltd (CC/UNN), and International Media Support (IMS), and CRSC/NEFEJ signed a MOU to implement project in June. The role of CRSC has been to monitor the implementation and prepare an M&E report at the end. CRSC engaged a professional M&E expert on its behalf. Developed a M&E plan, conducted field visits, interaction with relevant stakeholders, observed the activities, conducted content analysis of the radio programs and prepared two M&E reports - mid-term and final.
2015 Dec to March 2016	Kathmandu	JICA/MoFALD (ministry of federal affairs and local development) Dr Mukti Rijal, Team Leader (rijalmukti@gmail.com)	Principal Researcher	Develop baseline for Strengthening Mediation Capacity for Peaceful and Harmonious Society (COMCAP) Project 2015 (Phase II): JICA is providing support to MoFALD to implement COMCAP project in 31 out of 75 districts of Nepal in its phase II. COMCAP is a program of MOFLAD implemented with budget support from JICA. The project commissioned the assignment for the baseline survey to a professional team of experts. Developed data collection formats from central and district level relevant institutions identified by the project. Trained the researchers, guided for the collection of information, management of the data, and analysis of results and finally prepared the baseline report.

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Sept – Oct 2015	Kathmandu	ECPAT Luxembourg Deepa Limbu Subba, Country Rep (d.subba@ecpat.lu)	Evaluation Expert	Evaluation of APSARA Project (Action to Protect and Secure All Rights Against Abuse): ECPAT Lux in Nepal implemented APSARA project through a Local NGO (Biswas Nepal), the project to protect female child employed in the entertainment industry (dance bars, dohori, snack homes, beauty parlors) in Kathmandu. An external evaluation of the project was planned to be conducted. HURDEC was assigned the evaluation for which two experts were involved. Conducted the evaluation involving documents review, instrument design, consultations with implementers and beneficiaries and owners of the entertainment establishments, and prepared report.
Aug-Sept 2015	Kathmandu and districts	Safer Migration (SaMi) Project/Helvetas Sita Ghimire, Team Leader Ghimiresita.ghimire@helvetas.org.np	M&E Expert /Review Process Facilitator	Safer Migration (SaMi) Project Internal Mid-Term Review: SaMi project planned an internal mid-term review with the key objective to review the achievements of the outcomes and outputs including the main lessons learnt and good practices, and the effectiveness of the SaMi project set-up and management. An intrinsic objective of the review had been to compare the performance of two modalities - budget support and project approach for SaMi. For this an external M&E expert was engaged to lead, plan and facilitate the process. Conducted the document review, helped the internal assessors design the instrument, design the report, backstopped the internal assessors in field studies and interactions, and prepare the mid-term internal review report.
Aug-Sept 2015	Nepal	Samagra (a national NGO), and DanidaHUGOU Dor Nath Neupane, Prem Dhungel (cell 9851086660)	Evaluator	Assessment of Governance Facility (GF)-Samagra partnership: Governance Facility (a consortium of donors in Nepal) and Samagra jointly implemented a program "empowering disadvantaged groups and communities to enhance their interface with local governments to realise their rights and build peace at the local level during April 014 and Jul 2015. An external evaluation of the same was assigned to an independent consultant. Carried out the evaluation including activities such as discussion with the stakeholders, document review, instrument design, inception report, field visits, and final report preparation
Feb-March 2015	Kathmandu	ECPAT Luxembourg Deepa Limbu Subba, Country Rep (d.subba@ecpat.lu)	Team Leader	External Evaluation of ECPAT Luxembourg project "Reducing risks of sexual abuse and exploitation among children in Nepal": ECPAT Luxembourg in Nepal implemented the three year project with three local partners. ELN commissioned a final evaluation of the same, which was awarded to HURDEC. The evaluation entailed assessment in terms of relevance, effectiveness, efficiency, impact and sustainability and cost effectiveness with a view to provide input for future engagement of the programme. With the Research Coordinator developed qualitative instruments, carried out interviews and field visits, analyzed the data and prepared the evaluation report.
Dec 2014 – Jan 2015	Kathmandu	Nepal Transition to Peace Institute/The Asia Foundation Phanindra Adhikary, OD Consultant (phaniadhi@gmail.com)	MEL Consultant	Preparing Monitoring, Evaluation and Learning (MEL) strategy, and Capacity Building Strategy and action plan of NTPP Institute: NTPP is a public institution providing mediation services, dialogue forums, and research information to political parties and civil society in Nepal. As part of its Organization Development initiative the Institute intended to develop the MEL strategy and capacity building strategy for five years to come. Conducted literature survey, interviews and prepared the strategies, and presented the strategies as orientation to the NTPP officials.
Aug-Sept 2014	Kathmandu and Kanchanpur	PREPARE/UNDP	Consultant, Team Member	Training Needs Analysis of Staff of CIAA (Commission for Investigation of Abuse of Authority), Nepal: Prepare the Public Administration for State Reform Project (PREPARE) and CIAA decided to carry out systematic TNA of staff as part of embarking on a collaboration for longer term capacity development of CIAA to run its activities without project support . Conducted literature survey and interviews with CIAA officials, developed TNA tools, administered the tools, conducted field consultation with CIAA officials, carried out the analysis of data and developed the TNA report.
September 2014	Kathmandu and 5 districts	Sankalpa – Women's Alliance for Peace, Justice, and Democracy; Ms. Shova Basnet, Treasurer; (cell- 9851023184)	Team Leader	During the 2013 Constituent Assembly election, Sankalpa launched a campaign "Vote for Women" to increase the participation and representation of women in the CA. Sankalpa planned to carry out an evaluation of the same to draw lessons and understand the barriers for future elections. HURDEC was awarded the assignment in an open competitive bid. As the Team Leader carried out all activities along with Coordinator – preparing mission note, evaluation instruments and tools, orientation and training of research assistants, literature study, field visit, stakeholders' consultation, and evaluation report preparation.

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May 2014	Kathmandu and Sindhupalchok	Medecins du Monde (MDM) and Planet Finance; Achyut Aryal, Country Director (98511054549)	Lead Evaluator	MDM engaged Planet Finance for the evaluation of the project after three years of its implementation. The exercise is an independent external end-of-the-project evaluation. As the Lead independent evaluator carried out all activities – preparing mission note, evaluation instruments and tools, literature study, field visit, stakeholders’ consultation, and evaluation report preparation.
Aug-Sept 2013	Kathmandu and 6 districts	Samagra (a national NGO), and DanidaHUGOU Premraj Dhungel (cell 9851086660)	External Evaluator	Samagra and DanidaHUGOU entered a framework partnership (2009-13) arrangement to support Samagra’sStOP on empowerment of women and marginalized community across Nepal. The exercise is an independent external end-of-the-project evaluation of the StOP performance and the partnership. As the sole independent evaluator carried out all activities – preparing mission note, evaluation instruments and tools, literature study, field visit, stakeholders’ consultation, and evaluation report preparation.
May-Jun 2013	Kathmandu and 3 districts	Urban Governance and Development Programme under Department of Urban Dev and Building	M&E Expert Sunil Pradhan (cell 9851038380)	Municipal Support Team and GIZ are providing technical assistance to UGDP (the World Bank funded programme), which supports six project municipalities to construct and improve municipal infrastructure. The assignment has been to support the TA team to develop monitoring and evaluation system, prepare guidelines for the same and train municipal staff. Carried out study of literature (relevant Act, regulations, guidelines and directives), project documents, and developed indicator wise system of data collection and collation and report preparation for the individual municipality and for the project as a whole.
Apr-Jun 2013	Kathmandu	Community Mediators Society Nepal (CMS/N) with the Asia Foundation and Supreme Court of Nepal	Strategic planning consultant	The Supreme Court Mediation Committee engaged CMS and the TAF to help prepare a 5 year plan of action to strengthen and institutionalize mediation system (court referred and community based) in Nepal. The plan of action should cover the existing situation of mediation initiatives, identify issues and options and prepare the five year plan with the Mediation working committee formed by the Supreme Court. Coordinated a two person technical service provider team. Developed data collection instruments, reviewed information and analysed data, prepared a draft report, participated in the dissemination and feedback collection activities in different parts of the country before finalising the plan of action.
Feb-March 2013	Nepal	Enabling State Programme (ESP/UKAID); Prakash Gnywali, M&E Coordinator (9851105769)	M&E and Result Chain Assessment Consultant	ESP engaged a team of national and international evaluators to carry out an assessment of ESP project performance in four thematic areas (namely inclusive governance, combating gender based violence, right to information, and community mediation). While other evaluation team members divided the thematic areas for the assessment among themselves, a national RCA and M&E consultant was engaged to provide support to the evaluation team in all the thematic areas. As the RCA and M&E consultant provided necessary information to the evaluation team members, collected first-hand information from the partners and beneficiaries in some field visits, and prepared Scorecards for all the six projects examined in the four thematic areas.
2012	Nepal	Enabling State Programme (ESP/UKAID) Prakash Gnywali, M&E Coordinator (9851105769)	M&E and Result Chain Assessment Consultant	ESP engaged a number of RCA consultants to conduct Result Chain Assessment of ESP supported projects. It involved results analysis of above 125 projects by 6 external consultants and ESP internal fund management team as well. Based on the individual assessment reports, a synthesis analysis report of all RCA exercises was prepared at the end. For this the consultant conducted result chain assessment of 16 ESP projects with central government, INGO and UN agencies as partners. Carried out document study, stakeholder interviews, data analysis, RCA report writing and presentation of the findings. Also prepared the synthesis report of the RCA process and results based on the report of the RCA consultants, and ESP funds management teams.

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2011 -12	Nepal	Enabling State Programme (ESP/UKAID) Prakash Gnywali, M&E Coordinator (9851105769)	National Evaluator	ESP engaged two member (national and international) evaluation team to conduct an evaluation of ESP support to central government agencies in Nepal funded under enabling state fund (ESF) and social inclusion action fund (SIAF). As the national consultant conducted all activities related to the assignment viz., literature study, instrument design, project visits and interviews, data analysis, report writing and presentation of the findings.
2011	Nepal	Enabling State Programme (ESP/UKAID) Prakash Gnywali, M&E Coordinator (9851105769)	M&E Consultant	ESP had planned to prepare M&E strategy for the three funds under ESP in line with the revised strategy adopted by ESP, and develop manual (including forms and formats) for programme staff and partners for M&E and knowledge management. The consultant provided expert service to the M&E and KM unit of ESP. Carried out literature study, consultations and interactions with staff and partners, developed the strategy, and the forms and formats along with manual.
April-May 2012	Nepal	Samagra/DanidaHUGO; Dor Nath Neupane, Prem Dhungel (cell 9851086660)	Team Leader	The assignment involved carrying out annual review of Samagra (an NGO) plan and activities including its strategic plan and partnership relationships with DanidaHUGOU, the main funding partner. Samagra's activities included organization and mobilization of marginalized poor in rural areas for promotion, preservation, and advocacy of human rights at the grassroots. Prepared review instruments, field works, review of documents, collected information from other team members (a Danish and a Local), and prepared report.
2011	Nepal	ECPAT Luxemburg/Nepal	Principal Evaluator	The assignment involved to conduct an evaluation of ECPAT support to three partner NGOs on the above theme for three years in Nepal. ECPAT Lux supports three national NGOs for the protection, rehabilitation and reintegration of street children and assistance to victims of child sexual abuse in Kathmandu. As the consultant, conducted all activities related to the assignment viz., literature study, instrument design, project visits and interviews, data analysis, report writing and presentation of the findings.
2010-2011	Nepal	National Planning Commission of Nepal	Decentralized Governance Expert	In light of state restructuring a Technical Assistance (TA) Team of International and National Consultants was fielded to suggest options for restructuring of National Planning Commission Nepal. The work involved policy and system analysis to come up with suggested planning, monitoring and analysis system in a federal environment in Nepal. As a team problem carried out an assessment of the organization, system and processes of the NPC; Facilitated and organized interaction workshops across Nepal; Analyzed data and; Wrote texts to be incorporated in the main report.
2009-10	Nepal	PASRA/GIZ Nepal	Team Leader	The assignment involved to conduct an evaluation of Participatory Learning Centers of GIZ programmes (Poverty reduction in selected rural areas, PASRA, and Support measures to the peace process, STPP). As part of the assignment conducted all activities related to the assignment viz., literature study, instrument design, project visits and interviews, data analysis, report writing and presentation of the findings.
2008-10	Nepal	Ministry of Finance Nepal	Decentralized Governance Thematic Specialist	The project objectives are: establishing a thoroughly analyzed and discussed process of policy making in the Government to develop, recommend and adopt policies for growth and poverty reduction; and helping to establish an institution to undertake networking of the socioeconomic reform agenda and policy analysis. The work involved carrying out policy studies in the decentralized governance sector, identification of policy gap, commissioning two policy studies, and managing the policy study process under the theme and coordinate with other 5 thematic areas under EPN.

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2009	India	Ministry of Panchayat Raj; India	Task Team Leader For The Review Of 2 Of The 8 States	The project involved carrying out first independent assessment of BRGF in terms of the funding and funds flow, capacity development of local bodies, and improvement of the planning and implementation systems. As a member of the team involved in development of the research instruments; led a team of assessors to two States and PRIs; conducted briefing and debriefing sessions; prepared State Report; and helped team leader to prepare synthesis report for 8 states.
2009-12	Nepal	Community Radio Support Centre (CRSC)/Nepal Forum of Environmental Journalists	Expert (Performance Based Monitoring And Evaluation)	The work was about to conduct an assessment of the community radio operating environment, design an objective performance measurement system and indicators for community radios, prepare manual for assessment of the performance and carry out performance assessment of community radios based on which. As a member of three member team of experts produced a system, developed manual, trained assessors, compiled and analyzed results and prepared report.
2007	Nepal	Royal Danish Embassy (assigned jointly by UK, Denmark, Belgium, Germany, Switzerland, Norway)	National Team Member	The assignment was to evaluate donor countries' program support to local actors (government, civil society and NGO) as per DAC evaluation criteria in light of "citizens voice and accountability" . As national consultant assisted the team leader in finalization of evaluation instrument, carried out stakeholder consultation and field works, reviewed report, and prepared background information about the situation in Nepal.
2007	Bangladesh	South Asia Enterprise Development Facility /IFC	Consultant	The task involved value chain analysis and strategy development for intervention in vegetable seed sector in Bangladesh. As the consultant carried out an assessment of the vegetable seed sector in Bangladesh including analysis of the value chain, institutions and actors and potentials for intervention. Further, defined strategy for interventions and developed program packages for implementation by IFC-SEDF.
2008	Bangladesh	South Asia Enterprise Development Facility /IFC	Performance Review Consultant	The project intended to carry out a systematic assessment of the result and outputs of the interventions focusing on relevance, and the effectiveness and efficiency of the interventions. The review involved developing the study framework, carried out consultation with clients and program implementers, reviewed data and prepared report
2004	Kathmandu and Makwanpur district	Plan Nepal	Team Leader	Supported to Plan Nepal by Plan Netherlands for women empowerment from right based perspectives through promotion of cooperatives. Developed the study instrument, field visit, consultation with clients and implementers, desk study, review of data and prepared report
February 2004 and December 2005 (5 assignments)	Nepal	Local Body Fiscal Commission (LBFC) Nepal and Decentralization Advisory Support Unit (DASU) DANIDA	Team Member (Institutional Expert)	LBFC commissioned a team to conduct first of its kind policy study to advance fiscal decentralization process in Nepal. The three key pillars of fiscal decentralization (expenditure assignment, revenue assignment, intergovernmental fiscal transfer) were covered in the study. The expenditure effectiveness of the local body and determination of expenditure needs of local bodies in Nepal was also carried out. Based on the separate studies a comprehensive synthesis report was prepared as separate project. The key activities included: a) stocktaking of theoretical fundamentals, b) review of legislative and institutional framework, c) development of study framework and instruments, d) carry out consultations with stakeholders and field activities, d) analysis of the data and preparation of report, e) dissemination of the study findings and f) provide support to the implementing agency (Ministry of Local Development) to roll out the recommendations of the studies as required.

15. Other relevant information

Most Relevant works in the areas of PBGS, decentralization, federal transfers and monitoring and evaluation:

Decentralization

I have worked as the Expert Consultant in High Level Decentralization Policy study in 2000 in Nepal, which led to the establishment of LBFC (local bodies fiscal commission) in Nepal and was the most referred to document for the nearly 10 years in relation to strengthening decentralization, and intergovernmental relations. I worked as the institutional expert for undertaking studies on fiscal decentralization during 2004/5 for LBFC and Danida Decentralization Support Unit – the main areas of studies included LB service delivery effectiveness, revenue and intergovernmental transfer mechanisms.

I was involved in the development, testing and piloting of performance based grant system (PBGS) for the first time in Nepal in 2003/4, where the I was a member of the team developing the MCPM (minimum condition and performance measures) system and indicator that was piloted in 20 DDCs (district development committees). The MCPM is recognized a powerful tool to ensure downward accountability of local bodies and was subsequently rolled out across the country with all the local bodies (the Village Development Committees, Municipalities and the DDCs). He has been engaged by the Ministry of Federal Affairs and Local Development and the Local Bodies Fiscal Commission in their various missions to review, adapt, and refine the MCPM system at different (2006, 2008, 2010 and 2015). I worked as Senior Consultant in developing the performance assessment system of community radios in Nepal, which was done adapting the MCPM system to strengthen the organizational capacity of the local radios in Nepal.

I was also engaged by UNCDF in Bangladesh to review the PBGS of Union Parishads in 2006. I was a team member of the World Bank mission to review the performance of the Backward Region Grant Fund (BRGF) of the Government of India in 2009.

In Federal Nepal I have worked to develop resource materials and guide for the capacity building programme of Local Governments (PACT and International IDEA), expenditure needs assessment (NNFRC/World Bank), and Local Level Functioning Study (LDTA – local development training academy/CIAA).

M&E

I have strong monitoring, evaluation and learning (MEL) experience and expertise as well. My recent experience include reviews and assessments of programs and organizations, developing MEL and capacity building strategy for Nepal Transition to Peace (NTTP) Institute (supported by USAID), developing the M&E strategy for DFID's Enabling State Programme (ESP), including preparing and manuals for partners and staff, and reviewing human resource policy carrying out result chain analysis of a number of projects, and developing tools and system and implementing performance management assessment of community radios across Nepal.